



Australian Government
Independent Sport Panel

Mr David Crawford
Chairman
Independent Sport Panel

15 October 2009

The Hon. Kate Ellis
Minister for Sport
Parliament House
CANBERRA ACT 2600

Dear Minister Ellis

On 28 August 2008 you announced the membership and Terms of Reference for the Independent Sport Panel to investigate reforms required to ensure the Australian sporting system remains prepared for future challenges at both the community and elite levels. It is my pleasure to forward the report of the Panel appointed to undertake this review.

The report's findings and recommendations are made after extensive consultation with key stakeholders and the general public. The recommendations are not part of an exhaustive wish list but are targeted at specific issues which the Panel believes need to be addressed to meet the challenges facing the Australian sporting system.

In making the recommendations, the Panel acknowledges that some of the recommendations will require change to the sporting system as it currently stands. It is acknowledged that implementation of these recommendations will require the commitment of all levels of government and stakeholders.

I sincerely thank the members of the Panel for their significant contribution to this review. They have given of their time and expertise without qualification.

Yours sincerely

A handwritten signature in black ink, appearing to read 'David Crawford'.

David Crawford
Chairman
Independent Sport Panel